



Alexey Kalinin

Professor of Business Practice

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Strategy and General Management

International Business and Development

Education

Degrees

2018	Executive Master of Management in Energy BI Norwegian Business School / IFP Paris Norway
2013	Oxford Diploma in Global Business Saïd Business School, University of Oxford UK
2003	MBA Moscow State University Business School Russia
1999	Master, Engineering Moscow Aviation Institute Russia

Professional experience

Academic experience

Since 2022	Dean for Research SKOLKOVO School of Management Russia
Since 2013	Director, Institute for Emerging Market Studies (IEMS) SKOLKOVO School of Management Russia

Since 2013
Professor of Business Practice
SKOLKOVO School of Management
Russia

2004 — 2007
Lecturer
Graduate School of Business Administration, Moscow State University

2004 — 2007
Deputy General Director
Institute for Complex Strategic Studies
Russia

Business experience

2009 — 2013
Head of International Business Development
State Atomic Energy Corporation Rosatom
Russia

2007 — 2009
Chief Strategy & Investment Officer
Atomenergomash
(ROSATOM's power equipment division)

2001 — 2004
Chief Strategy/Development Officer
Power Machines Group
Russia

1994 — 2001
Executive Director/Project Director/Project Manager/Expert
MULTISET LLC
Russia

Scholarly articles in international peer-reviewed journals

- 1 Panibratov, A., Kalinin, A., Fefelov, D., Tian, Y., Yan, K., Wang, Y. (2025). **E-BRI: The role of fourth-party logistics for Sino-Russian e-commerce.** BRICS Journal of Economics.
- 2 Panibratov, A., Korovkin, V., Kalinin, A., Zhang, Y., Ermolaeva, L., Nefedov, K., Selivanovskikh, L. (2020). **The belt and road initiative: a systematic literature review and future research agenda.** Eurasian Geography and Economics.

Scholarly Articles in national peer-reviewed journals

- 1 Kalinin, A. et al. (2025). **Development of Balanced Scores Card System "Seven Dimensions of International Strategy": From Theory to Practice.** Russian Economic Bulletin.
- 2 Kalinin, A. (2024). **The decade of China's Belt and Road Initiative in Central Asia: investment assessment and project implementation based on leading sources.** Economic Bulletin.
- 3 Kalinin, A. (2024). **The Belt and Road Initiative as China's Strategic Response to Changes in the World Economy.** Economic Sciences.
- 4 Kalinin, A. (2024). **Ten Years of the Belt and Road Initiative: China's Transition to Small and Beautiful Projects.** Innovation and Investment.

Practice-oriented research reports

- 1 Kalinin, A. et al. (2024). **Emerging Markets Decoded 2024.** SKOLKOVO IEMS, SSRN.
- 2 Kalinin, A., Lazariva, A., Dobroslavsky N, N. (2021). **Sustainable Arctic Shipping: 10 key point for Future Development.** SKOLKOVO IEMS, SSRN.
- 3 Kalinin, A. (ed.) (2020). **The Digital Life of Russian Regions: What Causes a Digital Gap.** SKOLKOVO IEMS, SSRN.

- 4 Kalinin, A., Lazariva, A., Belostotskaya, A., Middleton, A., Nilssen, F. (2020). **Arctic 2050: Mapping the Future of the Arctic.** SKOLKOVO IEMS, SSRN.
- 5 Kalinin A. et al. (2019). **Chinese Grand Strategy in the Eurasian Heartland. Belt and Road Initiative in Russia, Belarus, Central Asia and the Caucasus.** SKOLKOVO IEMS, SSRN.
- 6 Nurgalieva, G., Kalinin, A., Nureev, B. (2018). **The Islamic Economy - The Fastest Growing Large Economy.** Eurasian Focus. SKOLKOVO IEMS, SSRN.
- 7 Kalinin A. et al. (2016). **Sustainable Russia: A Guide for Multinational Corporations.** SKOLKOVO IEMS, SSRN.
- 8 Korovkin V., Shapenko A., Kalinin A., Zaitseva N., Remyga O., Novak K., Michael B. (2016). **Emerging Markets Decoded: The Four Domains of Development for Growth.** SKOLKOVO IEMS, SSRN.
- 9 Sharonov A., Molchanova E., Kalinin A., Zaitseva N., Korovkin V. (2015). **Selected 15: Winning Strategies of Russian Entrepreneurial Champions.** SKOLKOVO IEMS, SSRN.

Articles in reputable business journals

- 1 Kalinin, A. (2020). **The end of "masculine" and "feminine": how new social norms will change goods and consumption.** Forbes Russia.
- 2 Kalinin, A. (2020). **A Strategy of Flowers: Biomimicry and Innovations.** RBC.
- 3 Kalinin, A. (2020). **A Pandemic of Ideas and Descartes Economy.** Republic.
- 4 Kalinin, A. (2019). **Brexit 485 Years.** Republic.

Studies and reports produced as part of an international network

- 1 Kalinin, A., Park, A. (2020). **Impacts of the Belt and Road in the Eurasian Heartland.** HKUST IEMS, SSRN.