



The snapshot of oil industry

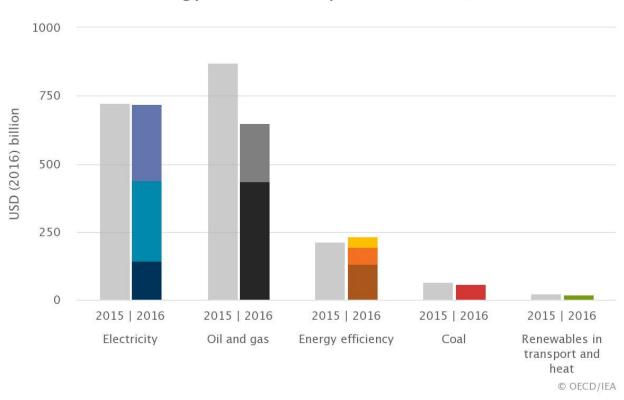
Ekaterina Grushevenko Energy center SKOLKOVO November, 30 2017



Oil and gas investments felt sharply in 2016 comparing with 2015



Energy investment by sector in 2016

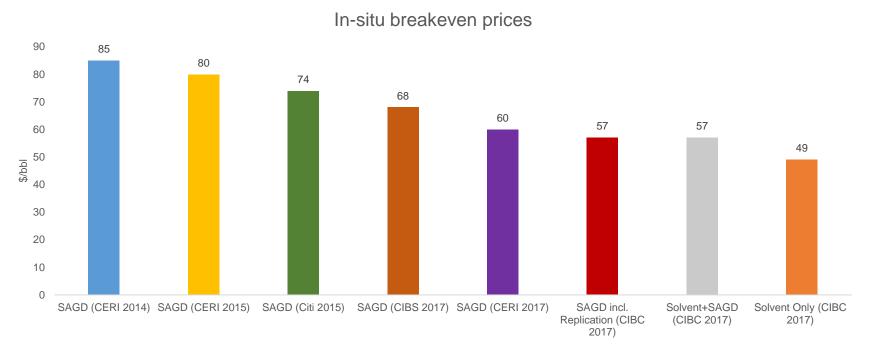


Falling unit capital costs, especially in upstream oil and gas was a key reason for lower investment, though reduced drilling



Oil production breakeven costs felt by 40% in Canada...



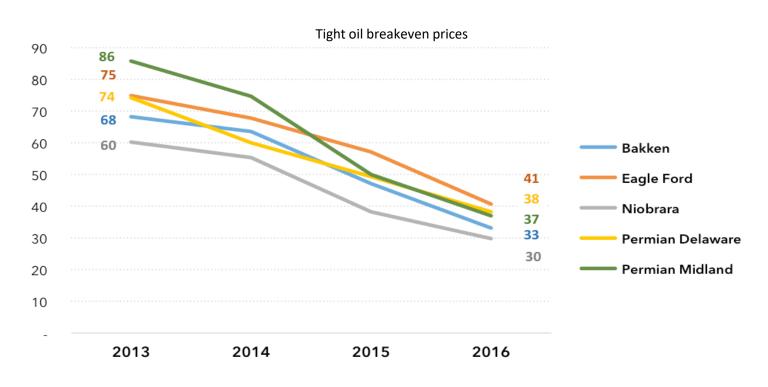


Source: Oxford Institute for Energy Studies

During last years new in-situ methods of oil sand production allowed to decrease costs sharply



... and by 50% in the US...

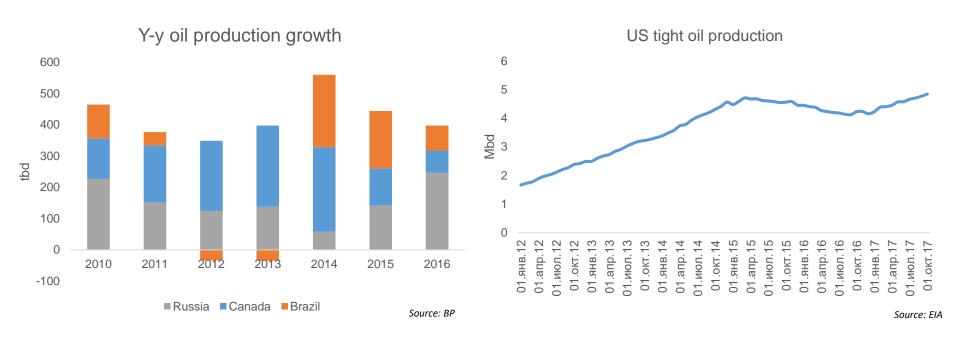


Источник: Rystad Energy NASWellCube



...that led to high oil production growth in several countries





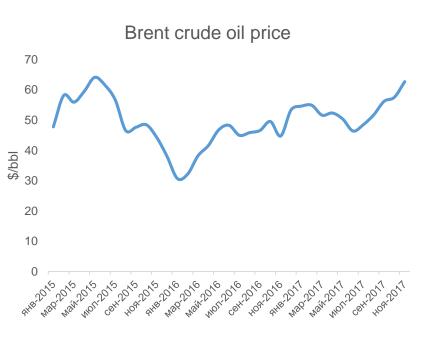
Production growth was caused by the weakening of the exchange rate against the dollar (for example, in Russia), technological progress, the cheapening of exhibition services.

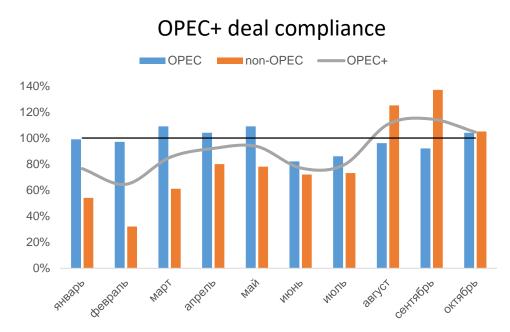
This caused an oversupply on the market



What's the effect of OPEC+ deal?







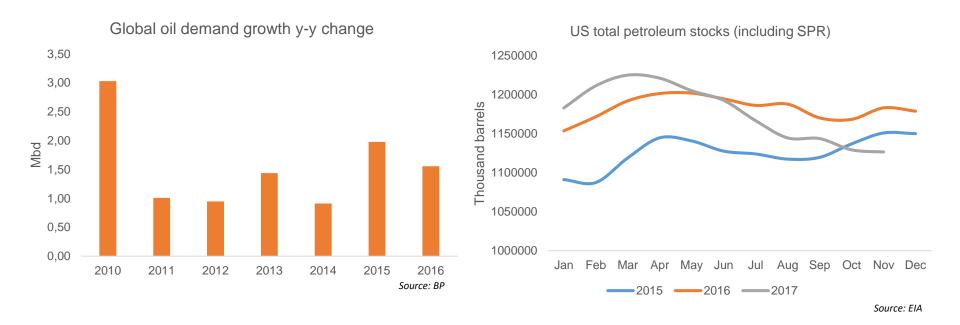
Source: EIA Source: Bloomberg

Total US stocks are falling at an unprecedented rate. Oil price in November exceeded the level of 60 \$/bbl





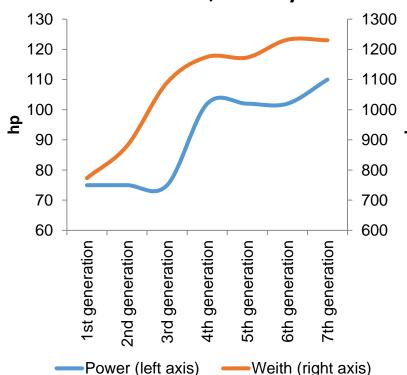
Oil demand surprises on the upside reflecting better global economic performance and also low oil prices



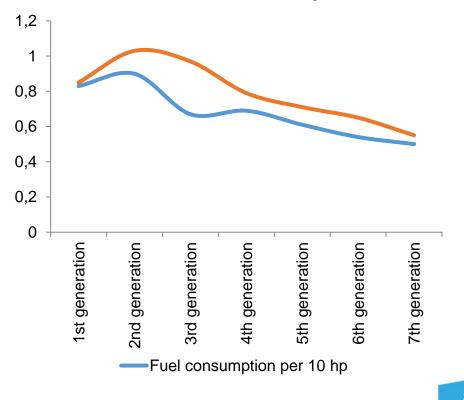


Energy efficiency is the key factor affecting oil demand in the road transportation sector

Changing horsepower and weight of VW Golf 1,6 in 40 years



Changing fuel consumption of VW Golf 1,6 in 40 years



Source: Auto.ru



Automobile energy conversion efficiency is estimated at 17-20% - there is good potential for improvements

17-18%

Technologies, allowing to increase efficiency of the engine:

system of turbo charging and reduction of the engine`s volume

deceleration fuel shut off, synchronizing system of valve operation, cylinder deactivation system and

cylinder deactivation system and direct fuel injection

4-6%

Other technologies:

Decreased car weight, low rolling-resistance tyres, rise of aerodynamic performance, low resistance of the brake trailing

30-40%

Electrification:

"Start-stop" system, "soft" hybrids, complete hybrids, electric steering

Source: EIA

8-12%

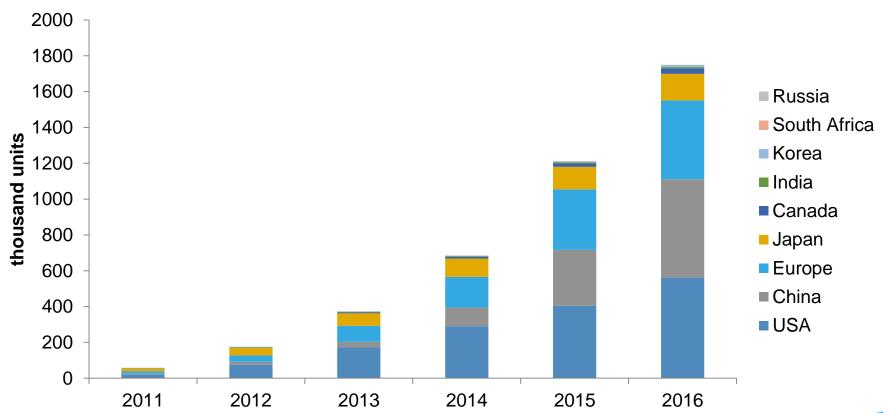
Technologies, improving efficiency:

Additional transmission, Flexible transmission, Two-clutch transmission



The number of EVs has increased 30 times in 6 years...

Number of EVs in the world

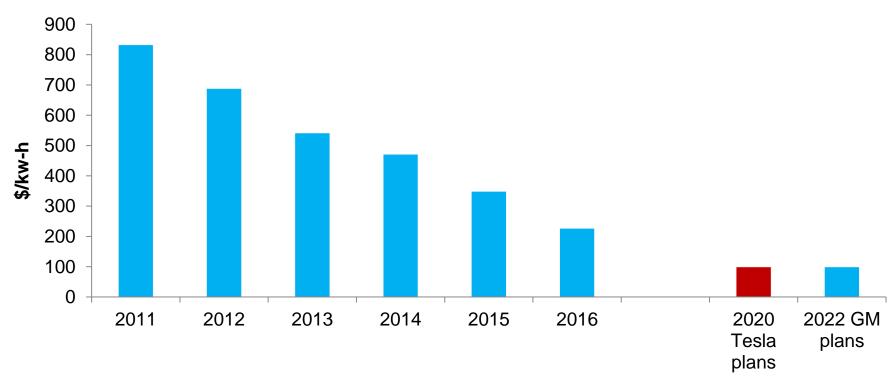


Source: IEA



...while cost of batteries has decreased 3,7 time on average during the same period of times

Average cost of BEV's battery

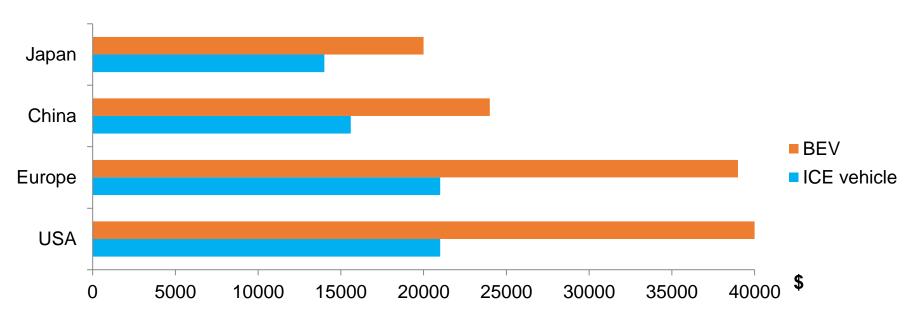


Sources: IHS, Bloomberg New Energy Finance



But still progress in batteries costs reduction, required to make BEVs competitive with the ICE, is huge

Average price for ICE vehicle and for BEV in selected countries



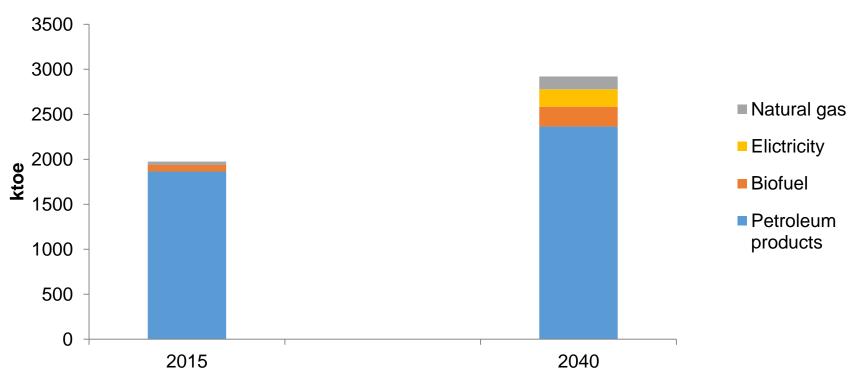
Source: SKOLKOVO Energy Centre

According to SKOLKOVO Energy Centre estimates, the price for EVs should decrease by 1.5-2 times in order to make BEVs competitive without subsidies. Roughly the same numbers comes from McKinsey calculations: according to them the cost of batteries should go down to \$100 /kw-h



Our modelling shows that oil products will remain dominant in the road transportation sector for the long-term perspective

Demand structure in the road transportation sector by fuel type, Baseline scenario

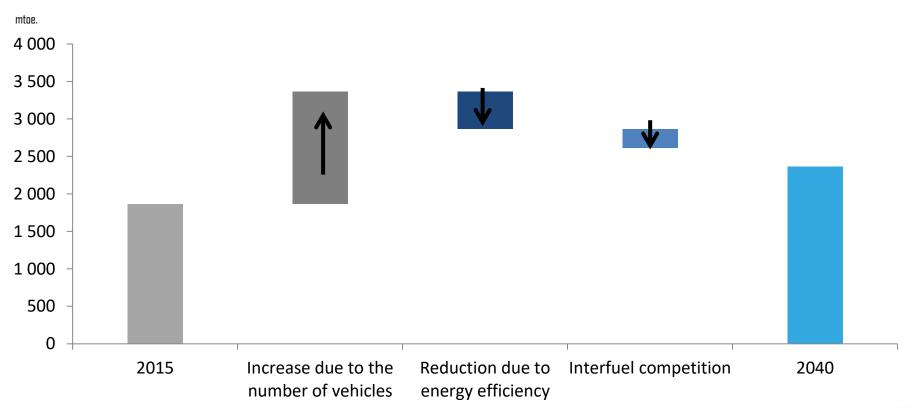


Source: ERI RAS



Energy efficiency improvements will make higher contribution to the oil demand destruction, than inter-fuel competition

Factors affecting demand for liquid fuels in the road transportation sector by 2040



Source: ERI RAS